

Tariff Implications and Budget Timelines

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Overview of US-Canada Tariffs

APRIL 2, 2025

02 03 04 05 06

2025 months february The United States declared tariffs on Canadian goods (25% general, 10% on energy) under **FEBRUARY 1, 2025** 01 02 Executive Order: Imposing Duties to Address the Flow of Illicit Drugs Across Our Northern Border **10 11** 12 13 14 15 16 The United States disclosed plans to reinstate tariffs on steel and aluminum imports, setting the **FEBRUARY 10-11, 2025** rate at 25% for both, with enforcement commending on March 12, 2025 march The newly announced U.S. tariffs on Canadian goods took effect. Canada enacted the first phase of MARCH 4. 2025 reciprocal tariffs and announced intentions for a subsequent phase following a 21-day consultation 10 11 (12) (13) 14 15 16 Reintroduced U.S tariffs focusing on steel and aluminum MARCH 12, 2025 Expanded scope of phase one 25% reciprocal tariffs enacted by the government of Canada **MARCH 13, 2025** april

consultation of Canada's phase two reciprocal tariffs

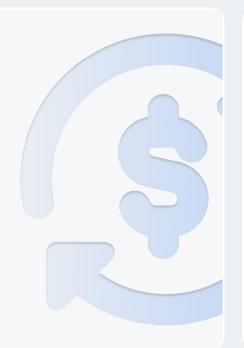
Anticipated date for the U.S to initiate reciprocal duties affecting its trade partners, end of



Tariff Concerns, Risks and Challenges

Tariff Concerns

- Evolving political dynamics between Canada and the US
- Concerns about proposed retaliatory tariffs
- The reciprocal tariffs dated March 4th and 13th, target import codes related to firearms, ammunition, and Taser CEWs



Police Exemptions:

- Tariffs without exemptions could impact public safety and place financial burdens on the Board
- Provincial policies specify certain models of firearms and CEWs, complicating substitutions due to specific training and regulatory requirements



Challenges

- Training for new equipment could remove officers from active duty, causing operational challenges
- Alternative manufacturers or equipment to undergo health and safety approval processes



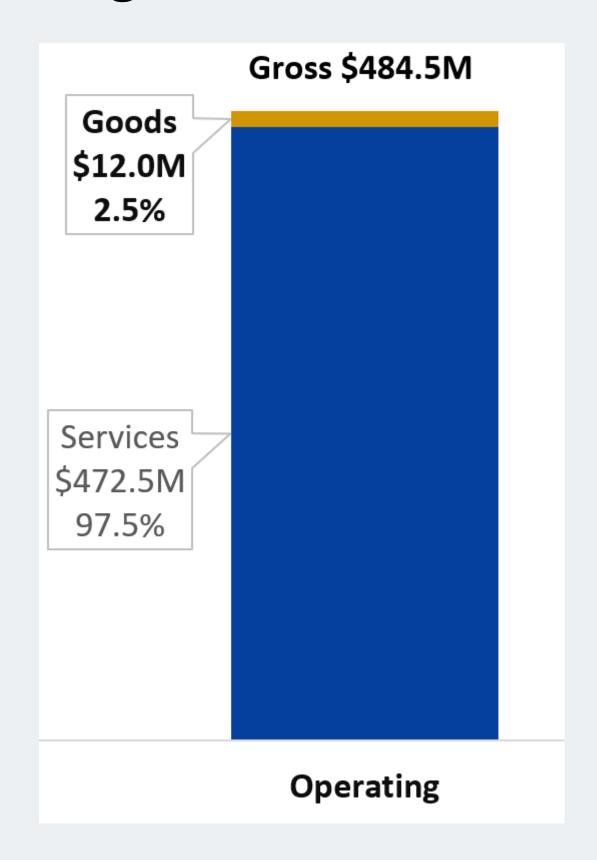
Risks

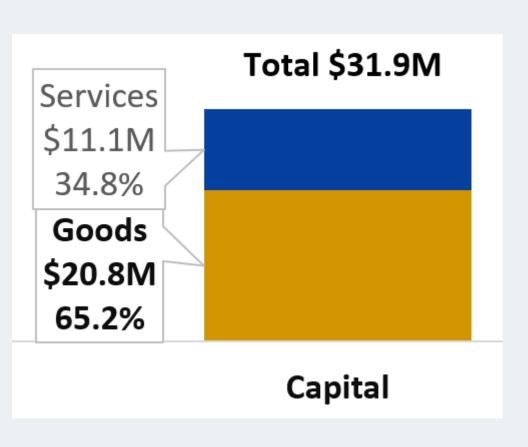
- Financial strain or operational risk if using outdated equipment to avoid tariffs
- Pressure on YRP to absorb a 25% tariff with potential impacts on device lifecycle and safety





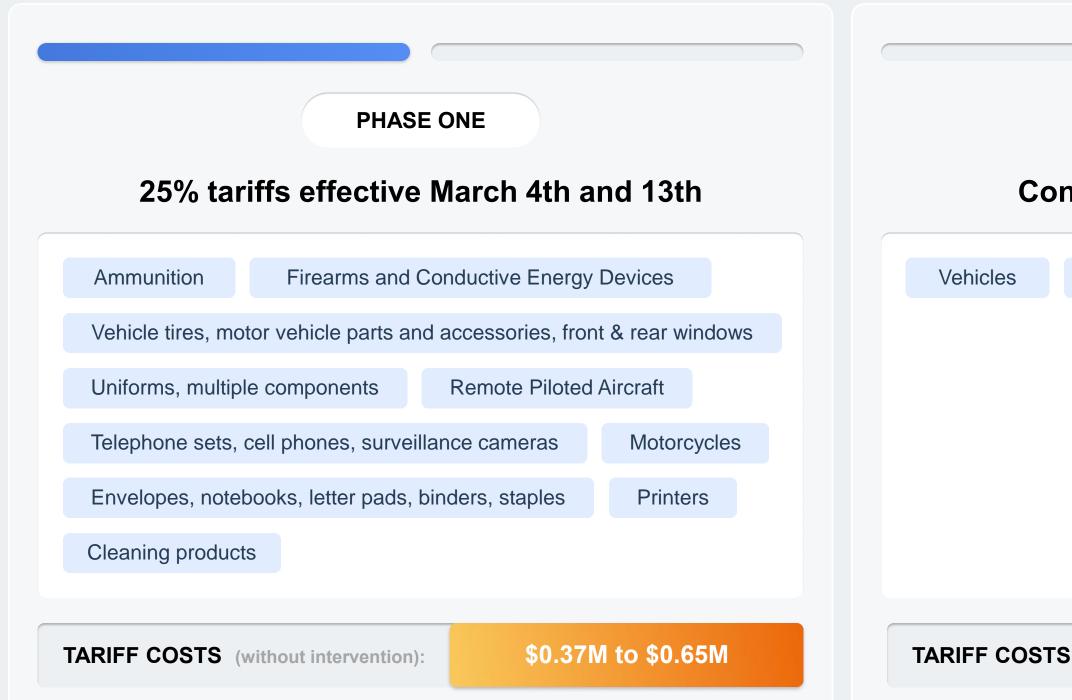
2025 Budget for Goods Totals \$32.8M

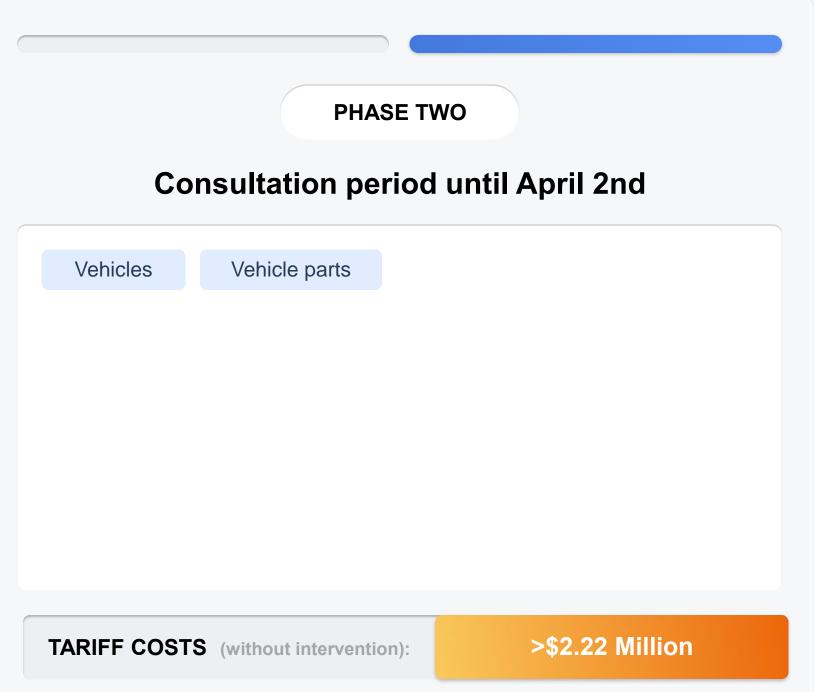






Canada's Reciprocal Tariff Response







Opportunity to Diversify the Supply Chain

Increase Flexibility and Foster Canadian, Asian Compliance with the **Explore Diversification Develop Strategic** and European **Canadian European** in Products **Partnerships Adaptability Trade Agreement Suppliers** Investigate local Broaden the product Form partnerships with local Design supply chain Continue to partner with manufacturers and York Region Legal on trade categories sourced from businesses and industry strategies that can quickly adapt to changes in supplier Canadian, Asian and distributors to identify treaty compliance and groups and government potential partnership strategies to pivot to European vendors, looking initiatives to bolster the availability alternate suppliers beyond traditional suppliers opportunities domestic supply chain Inventory management Identify country of origin practices should focus on and to facilitate logics maintaining a buffer stock solutions where appropriate sourced domestically



Bank of Canada Forecasts

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PASS-THROUGH TO PRICES

- Gradual increase over time
- Initially absorbed by business margins, reduced profit

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ECONOMIC IMPACTS

- Exports to the US decline, reducing GDP growth
- Overall trade balance worsens; depreciation of the dollar
- Business investment declines

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INFLATION DYNAMICS

- Price increases, driven by tariffs, pass-through to inflation
- CPI inflation rises, influenced by higher import costs from the US and currency depreciation

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BUSINESS & CONSUMER IMPACT

- Higher production and consumable costs
- Substitution effects as consumers and businesses opt for nontariffed goods

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BENCHMARK CALIBRATION

- Assumptions of typical historical reactions to price changes
- Tariff costs passed through consumer prices over three years

IMPLICATIONS

Tariffs could result in long-term reductions in Canadian productivity, leading to a permanent dip in Gross Domestic Product

Exchange rates, inflation expectations, and consumer purchasing power can be substantially affected, depending on the specific dynamics of tariff implementation

The broader implications of this scenario involve potential disruptions in international trade structures and economic adjustments through changes in policy responses and consumer behaviors



Timelines and 2026 Budget Direction

March to May 2025



Timelines approved, Operating and Capital Overview

September 2025



Board Budget for Approval

November 2025





June 2025



Finance Committee Scenarios and Feedback



October 2025





Target Budget Approval by Council

Committee of the Whole on March 6, 2025:

Recommendation #3 Staff be directed to also prepare a recession contingency Budget for 2026 benchmarked against the levies set in 2021 and 2022



Thank you



Questions?