Schedule of Operating Budget Spending as of December 31, 2021

	Year-to-Date Actuals			Annual Budget			Remaining Balance			
	Board	YRP	Total	Board	YRP	Total	Board	YRP	Total	% Spent
Salaries and Benefits	\$336,490	\$346,316,489	\$346,652,979	\$366,000	\$342,248,546	\$342,614,546	\$29,510	-\$4,067,943	-\$4,038,433	101.2%
Program Specific Expenses	\$0	\$3,999,332	\$3,999,332	\$0	\$3,655,100	\$3,655,100	\$0	-\$344,232	-\$344,232	109.4%
Professional Contracted Services	\$17,147	\$1,888,439	\$1,905,586	\$63,000	\$1,725,100	\$1,788,100	\$45,853	-\$163,339	-\$117,486	106.6%
General Expenses	\$96,464	\$16,343,632	\$16,440,097	\$117,500	\$18,526,248	\$18,643,748	\$21,036	\$2,182,616	\$2,203,651	88.2%
Financial Charges	\$0	\$417,524	\$417,524	\$0	\$361,000	\$361,000	\$0	-\$56,524	-\$56,524	115.7%
Insurance	\$0	\$2,788,390	\$2,788,390	\$0	\$2,788,390	\$2,788,390	\$0	\$0	\$0	100.0%
Occupancy Costs	\$0	\$8,985,476	\$8,985,476	\$0	\$9,241,015	\$9,241,015	\$0	\$255,538	\$255,538	97.2%
Minor Capital	\$0	\$232,179	\$232,179	\$3,300	\$302,572	\$305,872	\$3,300	\$70,393	\$73,693	75.9%
Debt Related Payments	\$0	\$6,985,212	\$6,985,212	\$0	\$7,113,693	\$7,113,693	\$0	\$128,481	\$128,481	98.2%
Internal Charges_Recoveries	\$0	-\$198,700	-\$198,700	\$0	\$0	\$0	\$0	\$198,700	\$198,700	0.0%
Contribution to Reserves	\$76,125	\$8,962,135	\$9,038,260	\$60,000	\$8,921,410	\$8,981,410	-\$16,125	-\$40,725	-\$56,850	100.6%
Total expenditures	\$526,226	\$396,720,110	\$397,246,335	\$609,800	\$394,883,074	\$395,492,874	\$83,574	-\$1,837,035	-\$1,753,461	100.4%
Internal Charges	\$0	\$1,222,988	\$1,222,988	\$0	\$1,271,209	\$1,271,209	\$0	\$48,222	\$48,222	96.2%
Total Revenues	-\$133,952	-\$37,683,328	-\$37,817,280	-\$110,000	-\$36,002,001	-\$36,112,001	\$23,952	\$1,681,327	\$1,705,279	104.7%
Net Levy before Allocations & Recoveries	\$392,274	\$360,259,769	\$360,652,043	\$499,800	\$360,152,282	\$360,652,082	\$107,526	(\$107,487)	\$39	100.0%
Percentage spent	78.5%	100.0%	100.0%							

Notes / Assumptions

1. Excludes Regional allocations for telephone, occupancy, information technology, human resources, legal, and finance

2. Excludes non-budgeted PSAB charges for Tangible Capital Asset costs for amortization, debt principle and gain/loss on disposal of assets